
The Trustees of Reservations 1981 Annual Report



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The Trustees of Reservations is a privately-administered, charitable corporation, founded for conservation purposes in 1891 to preserve for the public, places of natural beauty and historic interest within the Commonwealth of Massachusetts. Contributions are deductible under Federal income tax law.

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Cover photo:

View of 150-foot marine scarp or sea cliff, a product of glacial times and part of the dramatic landscape at Menemsha Hills Reservation, 158 acres, Chilmark. The scarp is composed of sand, gravel and clay. Its sloping shape is the result of wave and rain erosion. Menemsha Hills, located on the north shore of Martha's Vineyard, is a part of the terminal morain. It was given to The Trustees of Reservations by Nathaniel L. Harris and his sister, Miss Catherine P. Harris.

Foreword

During the past five years, the direction of The Trustees of Reservations has been governed largely by the principles and objectives laid down in the Report of the Future Policy Committee which was adopted by the Standing Committee in October, 1977.

One of the major points made in that report was that, if this organization is to continue and prosper and effectively carry out the purposes established in its charter almost 100 years ago, it must greatly increase its endowment and its capacity for obtaining annual contributions. To accomplish this objective, a Capital Fund Raising Program was proposed. In each of the last five annual reports the importance of this recommendation has been emphasized.

Much effort was directed toward this end in 1980 and again in 1981: a Deputy Director for Development was appointed and the staff of the development office was increased from one to three persons; the advice of experienced professionals was obtained; a Steering Committee consisting of five board members was appointed to guide the campaign; a campaign chairman was appointed and a distinguished environmentalist, Thomas D. Cabot, a former member of the governing board of The Trustees of Reservations, a long-time supporter of its programs, and a winner of its Conservation Award, agreed to serve as Honorary Chairman. A statement presenting the purposes and goals of the campaign was written by our Director; an excellent slide show telling our story and describing our needs was prepared with the generous assistance of one of our Standing Committee members and has now been shown at small luncheon meetings to all of the members of our Standing Committee and Advisory Council; pooled income funds have been established with the Boston Safe Deposit and Trust Company as Trustee and these have already been funded with a number of gifts; various memoranda explaining methods of giving have been prepared and circulated; the members of our Standing Committee and Advisory Council are being individually solicited, and we expect that by the end of June, 1982, every one of them will have made a significant gift or pledge to the Capital Fund Raising Program.

After the most careful consideration of our needs, a goal of \$10.1 million was established. This includes \$3.7 million to continue our commitment to maintaining the quality of our management programs. The largest portion of these funds will be used for *endowment* to provide a guaranteed income to meet the growing costs of overhead, maintenance of historic landscapes, museum houses and other structures, as well as vitally important salaries of field personnel. Only a small percentage of our now 67 properties has endowment enough to meet annual operating expenses. Twenty-nine have no endowment at all. The remainder of the funds would be spent on immediate needs such as structural restoration and replacement of equipment.

An additional \$1.5 million would be raised to establish a *revolving* fund for land conservation. It would enable us to acquire a) vital inholdings not available through gift; b) other desirable lands located in the immediate vicinity of existing properties; c) selected properties in new areas recommended by Regional Committees; and d) through the Massachusetts Farm and Conservation Lands Trust, the preservation of agricultural lands of high quality soils. To replenish the Fund, \$2.3 million will be raised within management regions for specific projects and "neighborhood" property purchases.

Another \$600,000 would endow *intern* programs, on-the-job training and volunteer programs, particularly for younger people, and \$200,000 would endow our interpretative programs—booklets, panel displays, interpretative trails, slide presentation and the like.

A total of \$1,800,000 in the campaign goal represents the anticipated results of an increasingly successful annual campaign. Thanks to the newly-established 1891 Society, to our seven Friends organizations and to greatly improved annual fund-raising methods and activities, we raised \$200,000 in annual contributions during our 1981 fiscal year, thereby greatly exceeding our budget, and giving promise that by the end of our Capital Campaign in 1985 we shall have established a \$500,000 level for annual giving.

All gifts made since January 1, 1981 for the purposes set forth in the statement of the goals and purposes of the Capital Fund Raising Program have been credited toward our goal, and thanks to the generosity of those who have already responded, we have made significant progress along the way. We recognize, of course, that our membership over the years has not been a large one and that our mission and accomplishments have not been widely known. However, we do have an extraordinarily loyal band of supporters, deeply committed to the preservation of "beautiful and historic places and tracts of land in the Commonwealth of Massachusetts." With their help, and with an increasing recognition on the part of others of our purposes and long-established success in land management, we fully expect that our goal will be achieved.

Theodore Chase
Chairman of the Standing Committee

Report of Activities, 1981

In 1981, The Trustees of Reservations celebrated the 90th anniversary of its founding. As a recent editorial in the English magazine COUNTRY LIFE declared, it is "the effective inaugurator of the Trust movement" throughout the world.

The idea of "promoting conservation through voluntary agencies" was first proposed by Charles Eliot of Cambridge, a young landscape architect and founder of The Trustees of Reservations. Today, that early concept is flourishing.

60 Separate Land Trusts

In Massachusetts alone, according to *Directory of Land Conservation Trusts* published in 1981 by Massachusetts Audubon Society, there are more than 60 separate, private, non-profit organizations whose primary role is to acquire and hold land for conservation purposes.

In 1980, the report states, "these organizations control more than 1,075 parcels of conservation land totaling some 48,375 acres, an area equal in size to the combined towns of Lincoln, Wayland, Natick, Wellesley and Newton."

20,718 Acres Preserved

Included with these parcels are the 69 properties of the Trustees of Reservations (TTOR), largest private owner of conservation land in the Commonwealth. In 1981, these "beautiful and historic places and tracts of land," located from Berkshire County to Cape Cod, Martha's Vineyard and Nantucket, totaled 15,777 acres. TTOR also holds 57 conservation restrictions protecting an additional 4,941 acres; a grand total of 20,718 acres of land preserved for environmental purposes.

The Trustees of Reservations also owns two properties subject to life interests: Greenwood Farm, Ipswich, 72 acres, and some 73 acres of land in Medfield.

Land Conservation Program

In 1981, TTOR acquired by gift and by purchase 12 parcels of land (158 acres) and two conservation restrictions (49.9 acres). The parcels are listed below.

Land Acquired

Northeast Management Region

Appleton Farms Grass Rides, Hamilton, 19.5 acres, woodland including mowed trails, gift of Mrs. Francis R. Appleton, Jr.; Ipswich-Essex Salt Marsh Protection Program, Ipswich, 15 acres, salt marsh, Fox Creek, gift of Mr. and Mrs. David C. Crockett, 7.5 acres, salt marsh, Fox Creek, gift of Mr. and Mrs. David W. Scudder; Crane Wildlife Refuge, Essex, Great Bank, five parcels of salt marsh, size unknown, gift of Mr. and Mrs. Walter A. Swan.

Southeast Management Region	Rocky Woods, Medfield, 10.8 acres, wooded upland with a small brook, gift of Miss Mary Corcoran and Miss Dorothy M. Corcoran; Parkinson Property, Medfield, 73 acres, house and woodland with a small field, pond and two brooks, gift of Mrs. Ellen Parkinson who retains a life interest. The property, which is protected with a conservation restriction held by TTOR, was given with the right to sell.
Central Management Region	Doyle Reservation, Leominster, 3.9 acres, woodland with a house and garage, living quarters for the Superintendent of the Central Management Region, gift of Miss Louise I. Doyle.
Western Management Region	William Cullen Bryant Homestead, Cummington, 6 acres, agricultural land, purchase made possible by the generosity of Mrs. Winthrop M. Crane III; Chapelbrook, Ashfield, 5.2 acres, woodland bordering Chapel Brook, purchase made possible by the generosity of Mrs. Minna Curtiss; Bartholomew's Cobble, Ashley Falls, 14.1 acres, agricultural land, acquired from Antonio J., Gilbert F. and Vincent A. Malnati in exchange for 25 acres nearby given earlier to TTOR's affiliate, the Massachusetts Farm and Conservation Lands Trust, with the right to sell or exchange.
Martha's Vineyard Management Region	Mytoi, Chappaquiddick, 3 acres, upland bordering Mumcheag Creek, gift of Mrs. Seth Wakeman; Cape Poge Wildlife Refuge, Chappaquiddick, a fifth, one-eighth undivided interest in 8.7 acres, upland and beach at Cape Poge, gift of Dr. Joseph E. Murray.
Conservation Restrictions Acquired	
Southeast Management Region:	4.98 acres, Wellesley, field bordering the Charles River, gift of Miss Jane P. Hunnewell, adjoins a conservation restriction of four acres given to TTOR by Miss Hunnewell in 1979; 17 acres, Westport, salt marsh and upland bordering the East Branch of the Westport River, gift of Mr. and Mrs. Llewellyn Howland, II.
	We are immensely grateful to all those who gave land, interests in land and conservation restrictions and to those as well whose gifts of funds have made the purchase of land possible. This year, their generosity has enabled TTOR to significantly extend protection of existing properties as well as to continue land conservation programs in specific regions of the Commonwealth.
	In other land acquisition matters during 1981, The Trustees of Reservations voted not to exercise its right of first refusal involving the sale of 2.3 acres at Chappaquiddick Island bordering Wasque Reservation.
Inholdings Top Priority	Identification and acquisition of inholdings to protect the integrity of existing reservations has long been a top priority for TTOR and a special interest of former Standing Committee and Advisory Council member landscape architect Charles W. Eliot, II. The goals of the program are exemplified by the purchase this year of 5.2 acres of land at Chapelbrook, Ashfield. Prior to its acquisition, TTOR owned the south side of the brook only at Chapel Falls. Development of the parcel could have destroyed the very reason the reservation was acquired. Today its scenic qualities are preserved forever. Purchase of the land was made possible by the generosity of Mrs. Minna Curtiss, original donor of Chapelbrook Reservation.

Critical inholdings exist at other properties as well. New emphasis is being given the program to protect inholdings by TTOR's newly-formed Regional Committees.

**Continuing
Conservation
Programs**

Efforts also continue with special programs designed to protect major features of the landscape at Tyringham Valley, Tyringham; the upper corridor of the Charles River, Medfield, Millis, Natick and Sherborn; the Mashpee River, Mashpee; Jacob Hill and Long Pond, Royalston; salt marsh and islands, Ipswich and Essex; the North River, Norwell and Marshfield; the East Branch of the Westport River, Westport; and at Tuckernuck Island, Nantucket.

**Massachusetts Farm
and Conservation
Lands Trust**

TTOR's affiliate, the Massachusetts Farm and Conservation Lands Trust (its Trustees are appointed by the Standing Committee), is a vital part of the organization's land conservation program. In its first 18 months, the Massachusetts Farm and Conservation Lands Trust (MFCLT) has preserved seven farms totaling some 1,000 acres of agricultural land.

**Mashpee River
Inholding**

MFCLT is also involved in a limited development project designed to protect an inholding at Mashpee River Reservation. Some 15 acres of land at Ashers Path were purchased in 1981. A portion of the property, including some 1,300 feet of river frontage, will be added to the Reservation. The remainder has been subdivided by MFCLT and will be sold as three building lots to help offset the purchase price. MFCLT is engaged in all sorts of new and innovative ways to preserve essential lands. Its accomplishments appear in its own report of activities published elsewhere in this Annual Report.

**New Position
Established**

To revitalize TTOR's land conservation program, especially in connection with the proposed establishment and administration of a \$1.5 million revolving fund as a part of the Capital Fund Raising Program, the Standing Committee authorized the appointment of Davis Cherington as Deputy Director for Land Conservation in September, 1981. Mr. Cherington, whose accomplishments as Executive Director of MFCLT have been much admired, will divide his time equally between MFCLT and TTOR.

**Land Conservation
Procedures**

In mid-1981, a special committee was appointed by Chairman Theodore Chase to establish priorities for TTOR's land conservation program. Its members: Theodore Chase, Francis H. Dewey, 3rd, Charles W. Eliot, II, Roland B. Greeley, Mrs. August R. Meyer, J. Graham Parsons, Norton Q. Sloan and Mrs. Richard D. Thornton.

The committee completed its work in early 1982. Its report, adopted by the Standing Committee, sets forth policies and procedures related to the administration of the revolving fund and emphasizes the role of Local and Regional Committees in the land conservation process. It promises to be invaluable as a guide for TTOR's land conservation efforts in the years ahead.

Fiscal Year 1981

Once again, the generous and continuing support of our members, increased admission receipts and user fees, better-than-average weather throughout the summer, an increase in investment income as well as close adherence to a line-item budget for each property enabled TTOR to end Fiscal Year 1981 with a \$4,065 surplus. This includes transfers to the Reserve for Depreciation and Extraordinary Repairs of \$125,000

and to the Fund for the Acquisition and Protection of Conservation Land for \$13,976. The latter, however, still maintains a negative balance. It is used primarily for the acquisition of critical inholdings, parcels of land whose development would significantly affect the environmental integrity of an already existing reservation.

Development

With momentum building in its Capital Fund Raising program, TTOR expanded its Development Office in mid-1981. Diane DeMarco (B.S., Suffolk University) was appointed Assistant Director for Annual and Capital Programs, and we welcomed Catherine A. Barnett (B.S., Skidmore College) as Assistant Director for Information and Membership Services to replace Mary E. Hensel, who resigned to attend graduate school. Elizabeth Belmont also joined Elaine McFadden in membership services. Great credit for the establishment of TTOR's first formal development office as well as its record first-year accomplishments should go to Susan D. Thomas, who served as Deputy Director for Development until December, 1981. Ms. Thomas helped, first, initiate the Capital Fund Raising Program; second, expand *The 1891 Society* whose members contribute \$1,000 or more annually, and third, improve and simplify the organization's membership program.

92 > In early 1982, with the enthusiastic support of the Standing Committee and the Steering Committee for the Capital Fund Raising Program, Caroline D. Standley (A.B. Vassar College) of Medfield was appointed Deputy Director for Development. Mrs. Standley, former Director of Development at the Peabody Museum, Salem, knows TTOR well and is vitally interested in its purposes. She has served as a Trustee, or member of the corporation, and has aided her community as a member of the Medfield Conservation Commission. We all look forward immensely to working with her in the years ahead. Although her responsibilities include administration and direction of the Development Office, her primary emphasis will be on the Capital Fund Raising Program.

Capital Fund Raising Program

Theodore Chase, whose distinguished years as Chairman of the Standing Committee end in 1982, will continue more actively than ever, if this is possible, as Chairman of the Capital Fund Raising Program. We are immensely grateful for his thoughtful, imaginative and inspiring leadership throughout the past six years, and we feel extraordinarily fortunate that he is willing to take on new responsibilities with the Capital Program. Working with Mr. Chase are members of the Steering Committee: President David C. Crockett, Vice Presidents Ann W. Brewer and Henry R. Guild, Jr., and Standing Committee members Mrs. I.W. Colburn and Albert M. Creighton, Jr.

Luncheon Presentations

As Mr. Chase indicates at the beginning of this annual report, the Capital Program got under way in 1981 with a series of highly-successful luncheon meetings at which a special color slide presentation which describes the Capital Program was shown to members of the Standing Committee and Advisory Council and the program itself discussed at length. The first stage of the campaign, solicitation of the Standing Committee and Advisory Council, is continuing. It will be followed by solicitation of major gifts from other friends of the organization and, finally, by a general appeal within each of TTOR's management regions. The goals of the campaign, about which more will be heard later, are described briefly by Mr. Chase in his report.

The 1891 Society

Meanwhile, we cannot emphasize enough the importance of *The 1891 Society* to the success of the Trustees of Reservations. These gifts of \$1,000 or more for operating purposes quite literally are the life blood of the organization. Members of *The 1891 Society* enjoy a special event each year as guests of TTOR. In 1981, members met with Richard Prouty, Chairman, for a delightful luncheon at The Old Manse, Concord, which included a glimpse of Nathaniel and Sophia Hawthorne's happy years at The Manse, presented by Professor Edward Wagenknecht.

Annual Appeal

In 1981, the increase in memberships and the results of the Annual Appeal were wonderfully satisfying. We are enormously grateful to every donor. The table below compares contributions in 1981 with 1980. Bequests in 1981 include an extraordinarily generous \$247,500 from the Estate of Mary Pardee Allison. The funds have been added to TTOR's General Fund endowment.

Other generous gifts include \$5,000 from the Harold Winthrop Pierce Charitable Trust for a Visitor Information Program which is designed to describe TTOR to visitors at our busiest properties.

In 1981, for the first time, members of the seven Friends organizations were asked to contribute as well to TTOR at year-end.

Operating Gift Income (Unaudited)	Amount 1981	Donors 1981	Amount 1980	Donors 1980
General Fund (Annual Giving)	\$167,276	713	\$101,889	412
Designated Reservations	\$ 72,949	85	\$ 7,200	47
Total	\$240,225	798	\$109,089	459
General Membership	\$ 30,625	599	\$ 31,090	750
Friends Membership		.		
<i>Bartholomew's Cobble/ Colonel John Ashley House</i>	\$ 14,241	280	\$ 12,427	275
<i>Cape Poge Wildlife Refuge & Wasque Reservation</i>	\$ 19,830	353	\$ 19,896	354
<i>Coskata-Coatue Wildlife Refuge</i>	\$ 16,023	294	\$ 12,563	281
<i>Hog Island</i>	\$ 13,722	197	\$ 8,070	163
<i>Misery Islands Reservation</i>	\$ 8,572	225	\$ 5,295	159
<i>The Old Manse</i>	\$ 6,035	117	\$ 6,149	90
<i>World's End Reservation</i>	\$ 12,960	367	\$ 8,082	316
Friends Sub-Total	\$ 91,383	1,833	\$ 72,482	1,638
Membership Total	\$122,008	2,432	\$103,572	2,388
Total Operating Gift Income	\$362,233	3,230	\$212,661	2,847

Regional Committees

In 1981, the special Ad Hoc Committee to Study Volunteer Services completed a detailed, comprehensive report, approved by the sub committees of the Standing Committee, which describes the duties and responsibilities of TTOR's vitally important Local Committees, its special committees, such as the Property Management Committee and Development Committee, and which proposes the establishment of Regional Committees which would provide closer working relationships between the Standing Committee and Local Committees throughout the Commonwealth. These Regional Committees, each chaired by a member of the Standing Committee or the Advisory Council, it is proposed will serve as mini-Standing Committees within their regions providing volunteers with more opportunities for more immediate and intimate involvement in land conservation activities and policies related to property management.

It is hoped that the Regional Committees will also enable the services that TTOR offers landowners as well as the accomplishments of the organization to become better known throughout the Commonwealth.

Three Regional Committees were established early in 1982: Western Management Region, Mrs. Stephen B. Hibbard, Chairman; Northeast Management Region, George R. Mathey, Chairman; Southeast Management Region, Mrs. Richard D. Thornton, Chairman. A committee is scheduled to be established in the Central Management Region in 1982.

Special Thanks

We owe great thanks to every member of the Committee to Study Volunteer Services: Laurence M. Channing, Chairman, Mrs. Stephen B. Hibbard, Mrs. August R. Meyer and Mrs. Richard D. Thornton. TTOR's three Regional Supervisors, Thomas S. Foster, Wayne N. Mitton and Stanley I. Piatczyc, who serve as staff for each Regional Committee, played a vital role in the committee's deliberations.

Management

Of all TTOR's responsibilities none is as important as the management and continuing protection of its now 67 properties. As a private landowner with a public purpose, TTOR takes a special pride in the quality of its management programs. With different qualities and characteristics, each property calls for a different management program.

Western Management Region

In TTOR's Western Management Region, more than \$25,000 was raised to match public funds provided by the Massachusetts Historical Commission to replace a 50-year-old roof at The Mission House, Stockbridge, and for other restorations and repairs all now completed. Our thanks go to Rush Taggart, Chairman of the Local Committee, and to Mrs. Celia Clucas, Mrs. Stephen B. Hibbard, J. Graham Parsons, Miss Rosamond Sherwood, and Supervisor Stanley I. Piatczyc, members of the special committee to restore and repair The Mission House.

At Naumkeag, efforts continued to restore the property's magnificent gardens designed by Nathaniel Barret and extended later by landscape architect Fletcher Steele who, with Miss Mabel Choate, created the Naumkeag we know today. Landscape architect Carol R. Johnson, a member of the Advisory Council, deserves special thanks for her professional advice and assistance. In August, 1981, Robert S. Brooks, a graduate student in the field of landscape architecture at the University of Massachusetts, completed a most useful planning proposal entitled NAUMKEAG, A LANDSCAPE PRESERVATION STUDY.

Also at Naumkeag, Mrs. David T. Dana, Jr., who moved from Lenox to Marion, regretfully resigned as Chairman of the Local Committee. Thankfully, she will continue to remain a member, and we're delighted to welcome as Chairman longtime Local Committee member Mrs. Peter Malevsky-Malevitch.

Naumkeag Lecture

In July, historian Peter Strickland entertained some 100 persons at the annual Naumkeag Lecture with his color slide presentation "Life in a Victorian House."

Notchview Reservation

At Notchview, work continued on the demonstration forest project designed to tell forest landowners how to improve the scenic values of their woodlands as well as to encourage wildlife and how income may be produced from the sale of selected timber resources. An interpretive trail has been established and a trail guide is scheduled to be published in 1982.

Mrs. Carol Patten, longtime Administrator of the Region's four museum houses, retired in 1981. While with TTOR, she established curatorial and interpretive programs which set new levels of quality. We shall miss her immensely. Ms. Ellen O. Molloy (A.B. Smith College, M.A. Cooperstown Graduate Program) has succeeded Mrs. Patten as Administrator.

A new well was installed at the Colonel Ashley House and the manuscript completed for a new interpretive booklet to be entitled *The Ashleys, A Berkshire Family*. Its author: Arthur Chase of Sheffield. Mr. Chase is also Chairman of the Friends of Bartholomew's Cobble and the Colonel John Ashley House. We're most grateful for his time and delightful talents. Funds contributed earlier will make publication of the booklet possible in 1982. Thanks to the efforts of Morgan Bulkeley, Chairman of the Local Committee for Bartholomew's Cobble, and members of the property's Ecology Committee, H. Lincoln Foster, George Kiefer, Alvah W. Sanborn, and Deputy Director for Environmental Services Garret F. VanWart, a *Checklist of Vascular Plants at Bartholomew's Cobble* was also published. It includes 688 species, varieties and hybrids. A major vegetation management program was begun in late 1981.

Central Management Region

In the Central Management Region for the first time, thanks to a wonderfully generous gift, TTOR was able to appoint a full-time Superintendent. An additional gift included a house in Leominster now occupied by Superintendent and Mrs. Philip A. Truesdell. A graduate of the University of Massachusetts where he received his B.S. degree in Park Administration, Mr. Truesdell is responsible for working with Local Committees in connection with the management of TTOR's nine properties within the region as well as its other activities.

The Local Committee for North Common Meadow, Petersham, welcomed two new members: Robert A. Clark, also Chairman of the community's Conservation Commission and widely-respected for his knowledge of wildlife, and Henry L. Woolsey, botanist for the Massachusetts Heritage Program which identifies and protects endangered species throughout the Commonwealth.

Doane's Falls

The region's major management concern is Doane's Falls, Royalston, where a growing intensity of public use is compacting trails, increasing the accumulation of litter and jeopardizing the tranquility of the area. The matter is being studied by the Local Committee and the administration. Recommendations which will increase management attention will be implemented in 1982.

Northeast Management Region

In the Northeast Management Region, at Long Hill, the Committee for Sedgwick Gardens initiated a series of horticultural lectures which were a huge success (they will continue in 1982), and newly-appointed Superintendent Larry J. Simpson, a graduate of Michigan State University (B.S., Horticulture), began to compile a management program for the property's extraordinary collection of trees, shrubs and flowers.

Peter Pinciario, who earlier served as Assistant Superintendent at Long Hill and Landscape Foreman at the Crane Reservation, was promoted and named Landscape Supervisor at the Crane Reservation. A graduate of the University of Massachusetts (B.S., Park Administration), he replaces Robert Kovacs who accepted employment as administrator of a county park in Pennsylvania. Robert Murray, also a graduate of the University of Massachusetts (B.S., Park Administrator), replaced Mr. Pinciario as Assistant Superintendent at Long Hill and as Landscape Foreman at the Crane Reservation.

Mrs. Theodora Sedgwick Bond, who with her brothers and sister gave Long Hill to TTOR, died in 1981. We're most grateful for her interest during her lifetime and for the thoughtfulness of her family which requested that memorials in her name benefit Long Hill.

Crane Reservation

The Local Committee for the Richard T. Crane, Jr. Memorial Reservation and Cornelius and Mine S. Crane Wildlife Refuge was reorganized, and Mrs. George R. Mathey very kindly agreed to accept appointment as Chairman.

Also at the Crane Reservation, the ticket booth at the entrance to Crane Beach was burned by vandals and was rebuilt.

At Castle Hill, a chimney at the Great House was struck by lightning. Research into its repair (thankfully insurance helped to meet the cost) revealed the need for restoration work on other chimneys as well. A phased program of repair was initiated. A wonderfully comprehensive management study of the Great House and surrounding structures at Castle Hill, completed by Local Committee members Paul J. McGinley, Martin E. Cohen and Charles Shurcliff, recommended the appointment of a full-time mason to initiate other urgently needed repairs. Regional Supervisor Wayne N. Mitton and Superintendent Michael S. Gormley are interviewing candidates.

Also at Castle Hill, we were thrilled to receive a gift of 18th and 19th century English, French and Italian furniture from Mrs. John McKey which greatly aided House Committee members Mrs. I.W. Colburn and Mrs. Brandon Hart in their efforts to restore and appropriately furnish rooms at the Great House, especially on the second floor.

Misery Islands Reservation	<p>In May, CHARITY, a new service launch for Misery Islands, was christened in Manchester at a party for donors who raised more than \$20,000 to construct the new craft. Designed by naval architect Philip Bolger, Gloucester, and built of aluminum by Winninghoff Boats, Inc., Rowley. The 26-foot launch is powered by outboard and is designed to land maintenance employees, lawn mowers and other equipment used to maintain the landscape on the island's beaches. CHARITY carries the letters LCLM on her bow. Affectionately applied by her builder, they stand for "Landing Craft Lawn Mower!"</p> <p>In September, the Friends of Misery Islands Reservation, Mrs. Ann W. Brewer, Chairman, sponsored a tour of the historic 85-acre property led by Superintendent David A. Ryan.</p>
Agassiz Rock	<p>At Agassiz Rock, the Standing Committee voted to permit the City of Gloucester to pump up 300,000 gallons of water a day from an existing well bordering Beaver Dam Brook as an emergency measure to help alleviate the City's critical water shortage.</p>
Halibut Point	<p>At Halibut Point, Robert C. Hooper, Rockport, Chairman of the Local Committee for Halibut Point Reservation, continues as Chairman of the Citizens Advisory Council which is engaged in recommending management policies for newly-acquired Halibut Point State Park. Deputy Director for Environmental Services Garret F. VanWart serves as Chairman of the Planning Task Force appointed by the Massachusetts Department of Environmental Management which is collecting resource data for the management plan.</p>
Friends of Hog Island	<p>The Friends of Hog Island, Mrs. Henry R. Guild, Jr., Chairman, celebrated another wonderfully successful field day welcoming more than 300 visitors in July.</p>
Wildlife Research	<p>In cooperation with game biologists at the Massachusetts Division of Fisheries and Wildlife, research involving the area's herd of white-tailed deer continued at Crane Wildlife Refuge. And at Crane Beach, the program to protect nesting least and common terns completed its eleventh year.</p>
Southeast Management Region	<p>In the Southeast Management Region, a new Warden Station was constructed at World's End. Designed by TTOR's consulting architect Daniel J. Coolidge of Shepley, Bulfinch, Richardson & Abbott, the attractive structure is designed to provide shelter for on-duty Wardens throughout the year and to serve as a focal point for visitors seeking information about the 250-acre property. We continue to be most grateful to Mr. Coolidge for all he does for TTOR. Laurence B. Stein, Jr., Hingham, retired as Chairman of the Local Committee for World's End. An original member of the committee (and he'll thankfully remain a member), he was succeeded as Chairman by Advisory Council member Edward B. Long, Cohasset. Mr. Long was also a leader in the campaign to preserve the property.</p> <p>At Rocky Woods, Medfield, a generous gift made possible the establishment of an interpretive trail and publication of a trail guide booklet, authorized by the Local Committee and produced by DDES Garret F. VanWart and Superintendent Stephen E. Bassett. To improve the quality of water provided for the Superintendent's dwelling, a new well was constructed.</p>

The Old Manse

At The Old Manse, Concord, the Local Committee proposed and authorized restoration of the parlor and the kitchen. In the parlor, stained and badly deteriorated wallpaper was replaced with a reproduction of a 1780 French pattern. The design and color for the reproduction were taken from a portion of the original wallpaper which had been preserved separately. Paint chosen for the panelling matched the period of the wallpaper.

In the kitchen, paint analysis tests discovered some early examples of American spot painting. The room has been repainted copying the existing chevron design. A portion of the original painting has been preserved as well. Funds for the restoration of the two rooms were raised by the Friends of the Old Manse. Thanks to a grant from the Institute of Museum Services and materials from the Polaroid Foundation, a catalog of the collection has also been completed, including photographs of every item.

Advisory Council member, Co-Chairman of the Friends of The Old Manse and noted author Paul Brooks has written the text for a history of the property, "The Old Manse and the People Who Lived There," which is expected to be published in 1982.

Early in 1982, we were saddened by the death of Mrs. Henry A. Laughlin of Concord, Co-Chairman of the Friends of The Old Manse. We shall miss her participation immensely. Longtime member of the Local Committee Jonathan Keyes has very kindly consented to serve as Co-Chairman of the Friends of the The Old Manse with Mr. Brooks.

Coskata-Coatue Wildlife Refuge

At Nantucket, we're delighted to report that Advisory Council member Mrs. William H. Claflin, III, has been appointed Chairman of the Local Committee for Coskata-Coatue Wildlife Refuge. Mrs. Claflin, John V. Jamison, 3rd, Wauwinet, Chairman of the Friends of Coskata-Coatue Wildlife Refuge, and Mrs. R. Arthur Orleans, Treasurer of the Friends organization, are, with Refuge Manager Richard J. Bellevue, key members of TTOR's management team. Wildlife biologist Nan Jenks-Jay continued the Refuge's program to protect nesting least and common terns as well as other shorebirds.

Martha's Vineyard

At Chappaquiddick, Superintendent Robert H. Fountain completed his first year at Cape Poge Wildlife Refuge and Wasque Reservation. A memorial service was held at Wasque in July for much beloved former Superintendent Foster B. Silva who died in January. Early in 1982, Oliver D. Filley, Jr., retired as Chairman of the Local Committee after two decades of service filled with many remarkable accomplishments. He will, thankfully, remain a member of the committee. And we are delighted with the election of Dr. Joseph E. Murray as Chairman. A special committee has been appointed, Leland S. Brown, Chairman, which will study the growing intensity of public use at both Cape Poge and Wasque as well as the organization of the Local Committee itself.

In July the Friends of Cape Poge and Wasque, Julia B. MacRae, Chairman, sponsored a clam boil at the Chappaquiddick Beach Club, which was attended by over 230 TTOR members and friends.

West Tisbury

In West Tisbury, Long Point Wildlife Refuge completed its busiest season welcoming more than 6,000 visitors. Warden-Caretaker and Mrs. Paul Hotz occupy the residence at Long Point from April through December. And we are especially delighted that Henry K. (Kib) Bramhall has taken the helm as Chairman of the property's newly-established Local Committee. In 1982 we will be addressing how the growing intensity of use affects the natural qualities of the Refuge.

Visitors at Properties

The table below shows the number of visitors welcomed at properties of The Trustees of Reservations in 1981. Methods of reporting, understandably, cannot always be based upon paid admissions and, thus, in some cases must be estimated.

Property	1981	1980
Colonel John Ashley House	1,223	1,006
Bartholomew's Cobble	3,936	3,298
Brooks Woodland Preserve	200	
Bryant Homestead	1,700	368
Cape Poge Wildlife Refuge and Wasque Reservation	57,886	50,336
Chapelbrook	2,800	2,997
Chesterfield Gorge	6,200	6,405
Coskata-Coatue Wildlife Refuge	28,000	30,900
Richard T. Crane, Jr. Memorial Reservation	507,207	483,707
Cornelius and Mine S. Crane Wildlife Refuge	400	320
Doane's Falls	9,000	
Elliott Laurel	150	
Glendale Falls	3,000	3,000
Halibut Point	35,000	22,060
Jacob Rise and Royalston Falls	150	
Long Hill	2,400	1,100
Long Point	6,159	2,549
Lowell Holly Reservation	2,024	2,148
The Mission House	3,137	3,496
Naumkeag	6,550	6,424
Notchview	3,000	4,800
The Old Manse	9,500	10,260
Redemption Rock	500	
Rocky Woods	20,220	18,920
Stevens-Coolidge Place	1,000	1,248
Tantinusque	150	
World's End	65,495	62,400
All Other Reservations (estimated)	67,630	61,600
Total Visitation	844,617	777,805

General Headquarters

At General Headquarters in Milton the Standing Committee authorized the purchase of an IBM 34 Computer to handle financial and development data processing, and the appointment of a controller to assist Deputy Director William C. Clendaniel. In October we welcomed Andrea S. Plate (M.B.A., Boston University) who has improved TTOR's accounting procedures in preparation for the arrival of the computer.

The addition of new staff over the last three years has clearly demonstrated the need for additional offices for General Headquarters. Both the administration and the Executive Committee began a detailed study of how additional space might be acquired. Included in the possibilities discussed is moving General Headquarters to another carefully selected and appropriate location.

For all its accomplishments, TTOR owes immense thanks to the Committee on Collections and to its Chairman Mrs. David C. Forbes who, with Standing Committee member Mrs. I.W. Colburn, initiated and has now all but completed catalogs of the collections of books, paintings, furniture, and other pieces of decorative art at each of TTOR's museum houses. The Committee is immensely grateful to all the members of Local Committees whose assistance was invaluable.

Fall Field Trip

The Fall Field Trip for members of the corporation and members of TTOR in the Sustaining category or above is always a highlight of the year. In 1981, TTOR visited the Charles River Valley. The October weekend began with dinner and orientation at Rocky Woods Reservation, Medfield, and included a canoe trip on the Charles River with a picnic at Rocky Narrows Reservation, Sherborn, an exquisite dinner at Mr. and Mrs. Walter A. Hunnewell's in Wellesley with personal tours of the Hunnewell Pinetum protected with a conservation restriction held by TTOR; a visit to Noanet Woodland, thanks to the kindness of former Standing Committee member Miss Amelia Peabody, and finally a tour of Lookout Farm, South Natick, where purchase of the property has resulted in a land use plan combining single residence, clustered residence and agriculture, and luncheon at the home of Advisory Council member, George Mumford, Jr. and Mrs. Mumford. Thanks for this and other Special Events should go to TTOR's imaginative Special Events Committee, Mrs. Albert M. Creighton, Jr., Chairman. Committee members, Mrs. Mumford, Mrs. Henry R. Guild, Jr. and Mrs. John Plimpton, served as coordinators for the Fall Field Trip.

1981 Annual Meeting

The 90th Annual Meeting of the Corporation took place at Naumkeag, Stockbridge, at 2:30 p.m. on Friday, May 15, 1981. President David C. Crockett presided. Treasurer H. Gilman Nichols presented a written summary of financial activities for fiscal year 1980.

The Nominating Committee, Frederick S. Moseley, III, Chairman, Mrs. William H. Claflin, III, Henry R. Guild, Jr., Mrs. Stephen B. Hibbard and Edward B. Long, presented its list of nominations. President Crockett then read the names of those persons whose terms have expired and expressed TTOR's great gratitude for their years of services. They are as follows: *Trustees* (members of the corporation): John S. Ames, III, Richard E. Bennink, Philip W. Bourne, Dorothy A. Brown, Charles E. Cheever, Martin E. Cohen, David T. Dana, Jr., Stuart DeBard, Waldo H. Holcombe, Henry S. Howe, Christopher Hussey, Mrs. Catherine Lastavica, Lawrence K. Miller, Mrs. Henry D. Minot, William H. Pierson, Jr., Hanson C. Robbins, Richard Saltonstall, Robert Saltonstall, Charles R. Strickland, Mrs. Diana B. Vauclain, and Samuel Wakeman; *Standing Committee*: Mrs. David C. Forbes and H. Gilman Nichols; *Advisory Council*: Charles W. Eliot, II, Richard L. Frothingham, Augustus P. Loring, Lawrence K. Miller, Arthur H. Phillips, Andrew J.W. Scheffey, and Thomas B. Williams.

J. Graham Parsons and Francis H. Dewey, 3rd, were appointed by the President to review the Audit Report for FY 1980.

President Crockett then read a memorial minute for former Standing Committee and Advisory Council member Sidney N. Shurcliff who died unexpectedly in January, 1981. It appears below.

"Sidney N. Shurcliff (1907-1981) brought his skills as a landscape architect to the councils of The Trustees of Reservations and his practical advice helped in many ways to preserve the scenic beauty of our properties, especially those which a previous generation of Olmsted & Shurcliff had developed.

"Because of a lifetime in Ipswich, The R.T. Crane, Jr. Memorial Reservation and Cornelius and Mine S. Crane Wildlife Refuge were his particular interests. It was his initial moves with the Crane family that led to their gifts and bequests that made Crane Reservation a reality. In addition, his initial stimulus to neighbors and friends generated support for the restoration of the Choate House at Crane Wildlife Refuge. These are only two examples of his many contributions to The Trustees, and for these and many others we are deeply grateful."

President Crockett then asked Director Gordon Abbott, Jr. to read a memorial minute for Foster B. Silva, Superintendent, Cape Poge Wildlife Refuge and Wasque Reservation, who also died unexpectedly in January, 1981. It appears below.

"Foster B. Silva (1919-1981), Superintendent of *Cape Poge Wildlife Refuge and Wasque Reservation*, Chappaquiddick, *Long Point Wildlife Refuge*, West Tisbury, and *Menemsha Hills Reservation*, Chilmark, died in Boston on January 16, 1981, at the age of 62. As a naturalist and as a manager of more than 1,400 acres of conservation land at Martha's Vineyard he won great respect, admiration and affection.

"Foster was born at Chappaquiddick and grew up there. It was his favorite place in all the world. He knew and loved its beaches, its ponds, its woodlands, and its marshes, but most of all, its wildlife. He knew where birds were nesting, how to scallop and dig razor clams, where deer sought sanctuary, and where, along the beach, blue fish and stripers could be caught. His knowledge of nature came from living with it for a lifetime.

"A trip with Foster in his familiar green truck with its *Trustees of Reservations* shield was a treat sought and enjoyed by scores of people each year. For he saw things in nature others didn't see. But it was special to be with Foster for another reason as well, for he was, in the best country fashion, a philosopher. He loved people of all ages. He loved talking with them about Chappy, about The Trustees of Reservations and its properties at Martha's Vineyard. He loved to share with them his thoughts about man's relationship to nature. And he was much beloved himself in return. He and his wife, Dodie, were famous for the warmth of their hospitality, their generosity and their concern for friends and neighbors.

"Foster's formal education ended with high school, but his learning continued at what he called "*Katama University*" (Katama is the bay west of Chappaquiddick), and in this school of life he learned far more about his subjects than many who have received advanced degrees. He was a photographer of birds of all-but-professional ability; a hunter; a fisherman; a contractor; a farmer; a Captain of the Edgartown Fire Department; a member of the Board of Appeals and a fundraiser par excellence. As a youth at Chappaquiddick, he received a medal for bravery from the Massachusetts Humane Society for rescuing a drowning person. During World War II he served in the US Army Air Force where he was wounded in combat in the China-Burma-India theater and awarded the Purple Heart.

"For many years he owned and operated the *ON TIME*, the ferry that runs between Edgartown and Chappaquiddick. And when searching for warmer winters some years ago he and Dodie moved to California, he found himself master of the ferry which links Newport Beach and Balboa Island. But he soon returned to Chappaquiddick.

"With Foster, beginning in May, 1970, just after the acquisition of *Wasque Reservation*, The Trustees of Reservations was able to bring to Martha's Vineyard and Chappaquiddick the islands' first formal management program for conservation lands. It is still widely admired today. Foster Silva served as full-time Superintendent from June, 1972, until his death which came so unexpectedly and sadly this year. His knowledge of the natural world and his enthusiastic concern for its preservation, his own unique personality, and his wonderful way with people can never be replaced."

As is delightfully traditional, four members of TTOR's family were honored for their dedication, energies and interest and for the essential services which they provided for TTOR. Tributes were paid to Mr. and Mrs. Philip Dater of Ashfield. Mr. Dater is a present member and past Chairman of the Local Committee for the Bryant Homestead, and Mrs. Dater led the way to a new curatorial program for the property. Henry R. Guild, Jr., Secretary of TTOR for 13 years and presently Vice President, and Laurence M. Channing, longtime legal counsel and former President of TTOR and Chairman of its standing Committee, now a member of its Advisory Council, were also honored.

Members of the corporation also voted to reappoint Cortland B. Bacall auditor for 1981.

The Director then presented his report summarizing the activities and accomplishments of TTOR for the year 1980 and highlighting the challenges for the coming decade.

A luncheon at Naumkeag, organized by members of the Local Committee, preceded the Annual Meeting.

Obituaries

Sadly, we must report the deaths in 1981 of Russell B. Stearns, Boston and Chappaquiddick, Trustee and member of the Local Committee for Cape Poge Wildlife Refuge and Wasque Reservation; of Robert Bouve, Hingham, member of the Local Committee for World's End, and early in 1982, of Arthur M. Jones, Newbury, Trustee, former member of the Standing Committee and the Advisory Council and Chairman of the Local Committee for Old Town Hill. We shall miss them all.

Our Thanks

Trustee David E. Place of Cohasset resigned in 1981 following his appointment as General Counsel for the U.S. Air Force. Two members of the Advisory Council also resigned in 1982: William F. Weld, Boston, following his appointment as U.S. Attorney for Massachusetts; and Mrs. Samuel S. Rogers, North Andover, because of the press of other activities. Thankfully, Mrs. Rogers remains a member of the Local Committee for the Stevens-Coolidge Place.

We're grateful to each of them for their interest and involvement.

We are Fortunate

No annual report would be complete without recognition of those persons who make the accomplishments of The Trustees of Reservations possible. First, are those whose gifts of land and other property through the years, as well as generous financial support, have enabled the organization to successfully accomplish its purposes: to preserve for public enjoyment "beautiful and historic places and tracts of land within the Commonwealth." Its collection today is extraordinary; in every way *A Museum of the Massachusetts Landscape* which provides pleasure for more than one million visitors annually.

Second, are the members of its Standing Committee and Advisory Council; its trustees, or members of the corporation; members of its Regional Committees and Local Committees and of its now seven Friends organizations, as well, of course, as the members of its professional staff.

We are extraordinarily fortunate to be blessed with a remarkable group of individuals each of whom contributes in a very special way. This collection of talent, interest and energy is combined with a devotion to the organization and its purposes which makes the Trustees of Reservations all but unique. These ingredients, despite the uncertainties of the times, give us great confidence in the future and in our abilities to continue the traditions and accomplishments of the past 90 years.

Respectfully submitted,

Gordon Abbott, Jr.

Director

Massachusetts Farm and Conservation Lands Trust — Activities Report, 1981

The Massachusetts Farm and Conservation Lands Trust (MFCLT) is an affiliate of The Trustees of Reservations. Established as The Land Conservation Trust, its name was changed in 1980 to reflect a new emphasis on farmland preservation. MFCLT's Trustees are appointed by the Standing Committee of TTOR. Their names and the names of the MFCLT staff are listed elsewhere.

What follows is a summary of MFCLT's activities in 1981. Copies of the full 1981 Annual Report and MFCLT's Background Information and Operating Procedures are available upon request from MFCLT headquarters at Long Hill, Beverly, a property of TTOR.

Farmland Purchase and Preservation

Since passage of the Agricultural Preservation Restriction Act of 1977, the Commonwealth of Massachusetts has become the leader in the effort to purchase development rights to preserve prime agricultural land. Ten projects by MFCLT have demonstrated how a private, charitable trust can work successfully with a greater leverage and flexibility. MFCLT's goal is to apply the techniques demonstrated in these projects to the permanent protection of 1,000 acres of Massachusetts farmland each year. MFCLT intends as well to continue to assist TTOR in the acquisition or protection of lands bordering scenic and historic properties.

In 1981, MFCLT purchased six farmland parcels—in Cummington, Bellingham, Chilmark, North Dartmouth, Holliston and North Sudbury—totaling 617 acres with an appraised fair market value of \$1,483,000. In each case, MFCLT has sold an agricultural preservation restriction (APR) to the Commonwealth, and then sold or leased the restricted farmland to an active farmer. In addition, MFCLT has contracted to purchase in early 1982 four more parcels in North Sudbury totaling 177 acres valued at \$806,000. After the farmland has been restricted against development it will be resold to area farmers. Two of these projects will also involve acquisition of 15 acres of conservation land by the Town of Sudbury, and sale of 22 acres to a Sudbury builder-developer in order to defray the high costs of land conservation in a suburban community.

Holliston Project

MFCLT's preservation of a 148 acre parcel in Holliston provides a good example of its procedures and effectiveness. The property included about 70 acres of tillable cropland which had been rented for growing hay, corn and squash. The remainder included wetland and productive timberland. According to the Commonwealth's independent appraiser, "there is no question that rapid development would take place if the land were available." Instead, MFCLT purchased the property and on the same day conveyed an agricultural preservation restriction to the Commonwealth and the Town of Holliston which paid \$210,000 and \$10,000 respectively for the jointly held APR. MFCLT then sold the restricted property to a market gardener for \$70,000. The difference between the purchase cost of \$275,000 and the proceeds of \$290,000 was used to pay MFCLT's legal, engineering and overhead costs.

Finding a qualified farm purchaser is an essential part of most MFCLT projects. Referred by the U.S. Soil Conservation Service, the market gardener in this case prepared a detailed proposal describing his plans for the property and setting forth financial projections. His plans included restoration of the tillable land to full production and construction of a retail produce stand and a home for himself.

Sudbury Project

In April 1981, the Town of Sudbury authorized its Conservation Commission to contribute \$500 per acre towards the purchase of APRs on six farmland parcels totaling 194 acres in North Sudbury. This land was being leased by five separate non-farm landowners to dairy, produce and nursery farmers. Each of these parcels was highly suitable for residential development. Agricultural use would continue, however, only if the parcels were acquired and restricted quickly. At the request of the Town and the state's Department of Food and Agriculture, MFCLT negotiated purchase of five of the six parcels. Acquisition of the sixth parcel, now owned by the Farmers Home Administration, awaits action by the Sudbury Town Meeting. In exchange for the Town's contribution to the projects, MFCLT has acquired Perpetual Trail Easements to allow appropriate public access to the restricted parcels.

Limited Development and Farmland Preservation

Two of the six Sudbury parcels included land suitable for residential development but unsuitable for modern agriculture. At the request of the Town and the Department of Food and Agriculture, MFCLT agreed to explore the feasibility of a combined limited development and open space conservation plan for some 80.5 acres known as the Barton Farm. Although the owner had stopped farming these parcels in the 1960's, the land remained intact and the better soils had been leased to local farmers. With the historic barn complex, salvageable if an economic use could be found, the Barton Farm remained a well-regarded remnant of the community's rural traditions. The 1981 Town Meeting voted \$110,000 to aid in the preservation effort, in exchange for conveyance to the Town of 15 acres of conservation land, including a small pond, a brook and bordering wetlands, and a grove of maples near the barn.

Working with land planners, MFCLT identified three areas totaling 19.2 acres which could accommodate 12 residential lots without conflicting with agricultural or conservation use of the remaining land. In addition, a 2.7 acre lot was created to include the barns which would be sold at a "discount" with a recorded preservation restriction requiring the buyer to restore the barns to prescribed standards. Encouraged by favorable local reaction to the plan, MFCLT concluded negotiations with the owner and a local builder-developer. In October 1981, MFCLT signed a purchase agreement for \$537,500, and sales agreements with the builder-developer, the Town and the Commonwealth. The closing took place in February 1982. MFCLT will now monitor the preservation restriction and sell the two parcels of restricted farmland to local farmers. MFCLT has thus gained valuable experience in the techniques of limited development. This approach is coming into increasing favor as public resources for public land acquisition dwindle in the face of competing demands on public funds.

Technical Assistance MFCLT has consulted with numerous farmland preservation and open space conservation groups throughout New England. Its staff has given numerous public presentations on techniques of farmland preservation and the operation of the Massachusetts APR Program. MFCLT continues to assist TTOR with its land protection program.

American Farmland Trust MFCLT continues its cooperative relationship with the American Farmland Trust (AFT) of Washington, D.C., which is a national center for information on farmland preservation. Through AFT, MFCLT has a substantial line of credit with Citibank, New York. This has given MFCLT additional flexibility, not only in negotiating purchases, but also in coordinating closing dates with sellers and buyers.

Financial Support In 1981, six foundations contributed \$59,400 to MFCLT's general operations: The Fund for Preservation of Wildlife and Natural Areas, Massachusetts Society for Promoting Agriculture, Rockefeller Brothers Fund, Abbot & Dorothy H. Stevens Foundation, Nathaniel and Elizabeth Stevens Foundation, and the Vingo Trust II. Their enthusiastic and generous support made MFCLT's work possible. In 1981, MFCLT will derive about 45 percent of its operating income from project overhead fees and from interest on its revolving fund. Its goal is to move farther towards self sufficiency by increasing its income from these sources.

Summary and Outlook MFCLT's most notable accomplishment in 1981 was to demonstrate that limited development is a practical technique that, in appropriate circumstances, can make a significant contribution to the preservation of prime farmland soils and significant open space. In 1982, the primary challenge facing MFCLT is to find additional means for "leveraging" the impact of limited public funds in order to increase the effectiveness of both public-sector and private-sector farmland preservation techniques. Using legal and financial guidelines researched by its own legal counsel and the American Farmland Trust, MFCLT intends to encourage voluntary contributions of farmland preservation easements by landowners as part of their financial and estate planning process. Essential to these efforts are MFCLT's relationship with the Massachusetts farming and conservation communities. MFCLT's successful first 18 months provide a foundation for strengthening private-sector and local community support for farmland preservation throughout the urban, suburban and rural landscape of the Commonwealth.

Respectfully submitted,

Davis Cherington

Executive Director

Financial Report

In 1981 TTOR experienced strong gains in all income categories. Once again, receipts at the Reservations reached record levels due to good weather and increased fees. Investment income was also up sharply, in part because of increased endowment. Membership and contributions income, helped by changes in the tax laws and increases in membership fees, more than doubled.

Expenses also rose substantially. Inflation continued to increase personnel costs, which account for well over half of all expenses, as did limited additions to the full-time staff, both at General Headquarters and in the field. For the first time, a substantial transfer to the renamed Reserve for Depreciation and Extraordinary Repairs was both budgeted and made, giving that important fund a healthy balance once again.

The book value of our investments rose substantially from \$4,188,126 to \$4,861,284, and with an increase of some 158 acres, the Land, Buildings and Personal Property went from \$5,310,167 to \$5,879,479. Total resources rose from \$9,658,232 to \$11,045,765. While Special Project Funds and the Conservation Restriction Fund increased, the negative balance of the Fund for Acquisition and Preservation of Conservation Land grew substantially.

The continuing deficit in this important fund together with the fact that our income is rising more slowly than our costs, emphasizes the need of the Trustees of Reservations for additional capital funds to continue to preserve our Reservations. The funds already received for the Capital Fund Raising Program are testimony to the generosity and support of old friends. We must, however, continue to reach new friends, as well, if our mission in the next 90 years is to match the record of the past 90.

Respectfully submitted,

Augustus P. Loring
Treasurer

Exhibit A
Balance Sheet
December 31, 1981

Resources	1981		1980	
Cash on Hand and in Banks	\$	195,884	\$	120,951
Investments:				
Bonds (Quoted Market Value - \$1,540,830)	\$	1,842,751	\$	1,648,642
Stocks (Quoted Market Value - \$2,974,296)		2,512,144		2,378,045
Other (Quoted Market Value - \$ 506,389)		<u>506,389</u>		<u>161,439</u>
		4,861,284		4,188,126
Other Marketable Securities		54,862		
Advances Receivable:				
Castle Hill Foundation	\$	29,479		
Other		<u>1,393</u>		5,739
		30,872		
Accrued Interest Receivable		33,384		33,249
Land, Buildings, and Personal Property		<u>5,879,479</u>		<u>5,310,167</u>
Total Resources		<u><u>\$11,055,765</u></u>		<u><u>\$9,658,232</u></u>

Liabilities and Funds³

Liabilities				
Accounts Payable	\$	10,850	\$	49,125
Payroll Taxes, etc. Withheld		1,475		4,774
Miscellaneous		<u>706</u>		
Total Liabilities	\$	13,031	\$	53,899
Funds				
Reservation and Memorial Funds ¹		\$3,368,452		\$3,354,175
Accumulated Gains and Losses on Sales of Investments		80,688	(-)	65,518
Land, Buildings and Personal Property Fund ²		5,879,479		5,310,167
General Fund (Exhibit C)		1,181,532		915,742
Designated Purpose Funds: ³				
Conservation Restriction Fund	\$	43,382		42,859
Fund for Acquisition and Protection of Conservation Land	(-)	55,527	(-)	7,997
Reserve for Depreciation and Extraordinary Repairs		<u>56,283</u>	(-)	17,283
Special Project Funds: ⁴		44,138		
Capital Fund Raising Program	\$	379,212		
Other		<u>109,233</u>		
		488,445		72,188
Total Liabilities and Funds		<u><u>\$11,055,765</u></u>		<u><u>\$9,658,232</u></u>

Exhibit B

Statement of Operating Receipts and Disbursements

Receipts	1981		1980	
Investments:				
General Fund ¹	\$ 76,561		\$ 52,015	
Reservation Funds ¹	<u>271,549</u>	\$ 348,110	<u>251,406</u>	\$ 303,421
⁵ Arthur and Helen Budd Trusts		<u>305,705</u>	\$ 653,815	<u>\$ 253,933</u>
				\$ 557,354
Memberships and Contributions:				
General Fund	\$ 217,819		\$ 113,065	
Reservation Funds	<u>187,512</u>	405,331	<u>80,866</u>	193,931
Reservation Receipts		609,988		541,144
Grants and Miscellaneous Income		<u>26,765</u>		5,283
Total Receipts		\$1,695,899		\$1,197,712

Disbursements and Transfers

Operating Expenses:				
Headquarters	\$ 438,773		\$373,625	
Reservations	<u>1,113,580</u>	\$1,552,353	<u>890,631</u>	\$1,264,256
Transfers to:				
Fund for Acquisition and Protection of Conservation Land ³	\$ 13,976			
Principal	505			
Reserve for Depreciation and Extraordinary Expenses ³	<u>125,000</u>	<u>139,481</u>		33,000
Total Disbursements and Transfers		1,691,834		\$1,297,256
Excess of Operating Receipts over Disbursements and Transfers				
(Exhibit C)		<u>\$ 4,065</u>		<u>\$ 456</u>

Exhibit C

Analysis of General Fund

	1981	1980
Balance, January 1, 1981	\$ 915,742	\$915,286
Add: Excess of Operating Receipts over Disbursements and Transfers for the Year Ending December 31, 1981 (Exhibit B)	\$ 4,065	456
Gifts and Bequests	<u>261,725</u>	<u>265,790</u>
Balance, December 31, 1981 (Exhibit A)	<u>\$1,181,532</u>	<u>\$915,742</u>

Mr. Augustus P. Loring, Treasurer
The Trustees of Reservations
Milton, Massachusetts

Dear Mr. Loring:

I have examined the Balance Sheet of The Trustees of Reservations as of December 31, 1981 and the related Statements of Income and Expense and Changes in Funds for the year then ended. The examination was made in accordance with generally accepted auditing standards and included such tests of the accounting records and other auditing procedures as I considered necessary in the circumstances.

In my opinion, the accompanying Balance Sheet and Schedules in support thereof present fairly the financial position of The Trustees of Reservations at December 31, 1981 and the results of its operations for the year then ended in conformity with generally accepted accounting principles consistently applied.

Cortland B. Bacall
Certified Public Accountant

131 State Street
Boston, Massachusetts
April 9, 1982



Fall Field Trip participants launch canoes in Medfield, to start exploration of the Charles River from Millis to Sherborn, passing properties of The Trustees of Reservations.

Notes to the Accounts

1. The Trustees of Reservations has a number of endowment funds. The income from these funds, together with fees and annual gifts, provides the money for operations.

All Reservation and Memorial Endowment Funds, with the exception of those for The Mission House and Naumkeag, together with the General Fund, are pooled for investment purposes. Income is assigned quarterly to each fund according to its unit share of the total account. If additions are made to principal in any single account, its number of units, or share of the total, is raised proportionately, thus allowing a proportionate increase in growth and income. In the same way, each fund also shares in an appreciation of principal and in an increase of dividends.

Reservation and Memorial Funds have been given to maintain and protect certain specified properties. The expenditure of income or capital from these funds is governed by the terms of the gift. Separate accounts are maintained for each of these funds, but they are pooled for investment purposes. In a few cases, income is restricted solely to maintaining a specific property. Similarly, the use of capital has sometimes been restricted by the donor.

The General Fund consists of moneys not associated with a specific property and is unrestricted as to principal and income. This flexibility has been vital to The Trustees of Reservations over the years.

Unrestricted gifts of \$5,000 or more are added to the General Fund.

2. Land, Buildings and Personal Property are carried on the balance sheet at book value.
3. The Standing Committee of The Trustees of Reservations has also created several designated purpose funds:
 - a) The Conservation Restriction Fund is of ever-increasing importance as The Trustees of Reservations assumes growing responsibilities in the area of conservation restrictions. The income from this fund is used annually to administer and inspect conservation restrictions. Its principal is available to protect and defend, if necessary, properties in accordance with the terms of the restrictions.
 - b) The Fund for Acquisition and Protection of Conservation Land was established to enable The Trustees of Reservations to acquire property immediately in order to take advantage of special circumstances. This fund has allowed the purchase of a number of important properties in the past.
 - c) The Reserve for Depreciation and Extraordinary Repairs is designed to meet large or unusual expenses and provide for the replacement of major items of equipment. Routine maintenance and minor replacements are paid for with operating funds.
4. Special Project Funds are also established when gifts or grants are received for projects of limited duration, such as the restoration of a house or museum or the publication of an interpretive booklet.
5. The Trustees of Reservations is a residual beneficiary under the Arthur and Helen Budd Trusts, which have a market value of \$4,306,204 as of December 31, 1981. The Trustees of Reservations receives income each year from these trusts.

Properties 1892-1981

First Acquired		Approximate Acreage
1892	Virginia Wood, Stoneham (to MDC, 1923; Act of Legislature)	
1894	Goodwill Park, Falmouth (taken by Town, 1950)	
1897	Mount Ann Park, Gloucester	87
1897	Rocky Narrows, Sherborn	77
1898	Governor Hutchinson's Field, Milton	10
1899	Monument Mountain Reservation, Great Barrington	271
1902	Pine Knoll, Sheffield (to Town, 1933)	
1905	Petticoat Hill, Williamsburg	60
1928	William Cullen Bryant Homestead, Cummington	189 [6]
1929	Chesterfield Gorge, West Chesterfield	161
1933	Whitney and Thayer Woods, Cohasset and Hingham	804 [5]
1934	Medfield Rhododendrons, Medfield	196
1934	Halibut Point, Rockport	12
1935	Dinosaur Footprints, Holyoke	8
1935	Misery Islands, Salem	83
1936	Magnolia Shore, Gloucester (to City, 1959)	
1936	Pine and Hemlock Knoll, Wenham	14
1939	The Old Manse, Concord	8
1940	Charles W. Ward Reservation, Andover	610
1941	Elliott Laurel Reservation, Phillipston	33
1942	Rocky Woods, Medfield	473 [11]
1942	Lowell Holly Reservation, Mashpee and Sandwich	135
1944	Holmes Reservation, Plymouth	26
1945	Richard T. Crane, Jr. Memorial Reservation, Ipswich	1,352
1946	Bartholomew's Cobble, Ashley Falls	240 [14]
1948	The Mission House, Stockbridge	½
1951	Royalston Falls, Royalston	205
1952	Old Town Hill, Newbury	293
1952	Redemption Rock, Princeton	¼
1954	Chesterwood, Stockbridge (to donor's foundation and National Trust for Historic Preservation, 1962)	
1955	Crowninshield Island, Marblehead Harbor	5
1956	Pegan Hill, Dover and Natick	32
1957	Agassiz Rock, Manchester	104
1957	Pierce House, Milton	6
1959	Cape Poge Wildlife Refuge, Chappaquiddick	489
1959	Doane's Falls, Royalston	30

1959	Mashpee River, Mashpee	394
1959	Naumkeag, Stockbridge	46
1959	Noon Hill, Medfield	204
1960	Charles River Peninsula, Needham	29
1962	Stevens-Coolidge Place, North Andover	91
1962	Tantiusques (Graphite Mine), Sturbridge	55
1963	Tyringham Cobble, Tyringham	206
1964	Chapelbrook, South Ashfield	128 [5]
1964	Pamet River, Truro	20
1964	Glendale Falls, Middlefield	60
1966	Notchview, Windsor	3,000
1966	Menemsha Hills, Chilmark	158
1966	Fork Factory Brook, Medfield	72
1967	World's End, Hingham	251
1967	Wasque, Chappaquiddick	200
1968	Bear's Den, North New Salem	3
1968	Bear Swamp, Ashfield	213
1968	Weir Hill, North Andover	183
1968	Meadow Lots, Medfield	16
1970	Henry L. Shattuck Reservation, Medfield	283
1970	Albert F. Norris Reservation, Norwell	100
1970	Appleton Farms Grass Rides, Hamilton	197 [20]
1974	Bridge Island Meadows, Millis <i>Conservation</i>	80
1974	Coskata-Coatue Wildlife Refuge, Nantucket	963
1974	Cornelius and Miné S. Crane Wildlife Refuge, Ipswich and Essex	700
1975	James W. Brooks Woodland Preserve, Petersham	405
1975	Jacob Hill, Royalston	135
1975	Greenwood Farm Salt Marsh, Ipswich	209
1975	Noanet Brook Woods, Dover	61
1975	North Common Meadow, Petersham	24
1976	Medouie Creek, Nantucket	5
1976	Mytoi, Chappaquiddick	11 [3]
1977	McLennan Reservation, Tyringham	446
1979	Long Hill, Beverly	114
1979	Long Point Wildlife Refuge, West Tisbury	580
1980	Ipswich-Essex Salt Marsh Protection Program, Ipswich	40 [23]
1981	Doyle Reservation, Leominster	4

Total represents acreage as of December 31, 1981, and includes acreage acquired during calendar year 1981 shown in brackets [].

Total approximate acreage

15,777

Aug 20 / 1990

Chester Frazier

Conservation Restrictions

1972	Charles River, Sherborn	81
1973	Longacre Farm, Medfield	63
1973	Prospect Hill, Chilmark	8
1974	James W. Brooks Woodland Preserve, Petersham	6
1974	Castle Neck River, Ipswich and Essex	227
1974	Hunnewell Pinetum, Wellesley	5
1974	Mayhew Island, Chilmark	7
1975	Castle Neck River, Ipswich	32
1975	Charles River, Westwood and Dedham	18
1975	East Hollyholm, Chilmark	75
1975	Seven Gates Farm, Chilmark and West Tisbury	1,100
1975	Trout Brook, Dover	110
1976	Bothways Farm, Essex	99
1976	Charles River, Millis	20
1976	Charles River, Sherborn	24
1976	Ipswich River, Ipswich	30
1976	Nashawena Island, Gosnold	1,900
1976	Tiah's Cove, West Tisbury	65
1977	James W. Brooks Woodland Preserve, Petersham	26
1977	Charles River, Dedham	88
1977	Oak Island, Ipswich	8
1977	Rockhurst Hill, West Brookfield	70
1977	Tuckernuck Island, Nantucket	297
1978	Bogastow Brook, Millis	85
1978	Cape Ann Golf Course, Essex	50
1979	Stevens Field, North Andover	11
1979	Charles River, Wellesley	4
1979	Seven Gates Farm, Chilmark and West Tisbury	106
1980	Holly Hill Farm, Cohasset	120
1980	The Hollow, Norwell	90
1980	Parkinson Property, Medfield	82
1980	Halibut Point, Rockport	13
1981	East Branch, Westport River, Westport	17

Total approximate acreage

4, 941

Trustees*

*Membership in the Corporation prior to the elections held at the Annual Meeting, Thursday, May 13, 1982.

Term Expires 1984

Mrs. Francis R. Appleton, Jr., *Ipswich*
 Henry K. Bramhall, *Vineyard Haven*
 Mrs. Ann W. Brewer, *Manchester*
 Karl L. Briel, *Millbury*
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 John G. L. Cabot, *Prides Crossing*
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 Theodore Chase, *Dover*
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 Mrs. Ferdinand Colloredo-Mansfield, *Hamilton*
 Donald L. Connors, *Duxbury*
 J. Linzee Coolidge, *Manchester*
 Mrs. William C. Cox, *Cohasset*
 Frederick G. Crane, Jr., *Dalton*
 Mrs. Winthrop M. Crane, III, *Dalton*
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 Nathaniel T. Dexter, *Boston*
 Louise I. Doyle, *Leominster*
 John Eliot, *Silver Spring*
 Maryland
 Cornelius C. Felton Jr., *Prides Crossing*
 Oliver D. Filley, Jr., *Far Hills, New Jersey*
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 John M. Hall, *Chestnut Hill*
 John Hay, *Brewster*
 Roger B. Heard, *South Hadley*
 Llewellyn Howland, Jr., *Westport*
 John V. Jamison, 3rd, *Hagerstown*
 Maryland

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 Jonathan M. Keyes, *Concord*
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 Charles J. Kittredge, *Weston*
 Edward B. Long, *Cohasset*
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 J. Graham Parsons, *Stockbridge*
 Mrs. Robert G. Potter, Jr., *Edgartown*
 Mrs. Samuel S. Rogers, *North Andover*
 Mrs. William H. Ryan, *Stockbridge*
 Preston H. Saunders, *Westwood*
 Charles W. Schmidt, *Wayland*
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 Henry W. Stokes, *Hingham*
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 Mrs. Dudley H. Willis, *Sherborn*

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 Philip Dater, *Ashfield*
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Stephen V. C. Morris
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Mrs. Albert F. Norris

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Mrs. Hall J. Peterson
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Woolsey

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Paul Brooks
Mrs. Blair Cleveland
Mrs. Richard D.
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Miss Marilyn R.
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*Pagoda and Rhododendron Calendulaceum (var. Smoky Mountain-
eer) are among many
floral displays in the
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Mr. and Mrs. Albert H. Prada	Russell G. Simpson	Mrs. B.W. Thoron	Walter W. and Florence W. Williamson
Danwin M. and Sharon Smith Purdy	Mr. and Mrs. Allen D. Slater	Miss Ruth Todd	John A. Willoughby
Earle K. Radford, Jr.	David S. and Patty Slater	Mr. and Mrs. William Turnbull	Mrs. Ralph B. Wilson
Mr. and Mrs. Laurence I. Radway	Gertrude J. Smith, M.D.	John G. and Mary R. Tyler	Mrs. Robert Whitelaw Wilson
Marie T. Remick	Kendall W. and Margaret E. Smith	Upper Buzzards Bay Society for the Preservation of Bass and Bluefish	Arthur E. Winters
Mr. and Mrs. James B. Reston	Walter Smith Plumbing and Heating, Inc.	Mr. and Mrs. Peter R. Valenti	Mr. and Mrs. Carl Withers
Robert E. Rohr	David V. Smyth	Mr. and Mrs. Garret F. VanWart	Mr. and Mrs. Walter F. Wood, III
Donna H. and Gilbert Ross, Jr.	Mr. and Mrs. Franklin Snyder		Dr. Lee R. and Tera S. Younger
Robert F. Rudolph	Mr. and Mrs. William Sorensen		



Wind swept oak at the shore of Long Cove, Long Point Wildlife Refuge, West Tisbury. The 480-acre property was given by Frederick B. Blodgett, Carl A. Gilbert and William B. Rogers, Jr.

General Headquarters

Pierce House

224 Adams Street
Milton MA 02186
617-698-2066

Gordon Abbott, Jr.,
Director
William C. Clendaniel,
Deputy Director for Administration
Caroline D. Standley,
Deputy Director for Development
Davis Cherington,
Deputy Director for Land Conservation
Garret F. VanWart,
Deputy Director for Environmental Services
Diane DeMarco,
Assistant Director for Annual and Capital Programs
Catherine A. Barnett
Assistant Director for Information and Membership Services
Andrea Saidel Plate,
Controller
Priscilla E. Gardner,
Principal Bookkeeper
Marion R. Lynch,
Bookkeeper
Velta L. Freimanis,
Principal Secretary
M. Gertrude Malden,
Secretary
Elaine P. McFadden,
Membership Secretary
Elizabeth A. Belmont,
Contributions Secretary
Robert A. Kreger,
Equipment Supervisor

Massachusetts Farm & Conservation Lands Trust

572 Essex Street
Beverly, MA 01915
617-927-4097

Davis Cherington,
Executive Director
Wesley T. Ward,
Assistant Director
Linda R. Mitton,
Secretary

Northeast Management Region

Wayne N. Mitton,
Regional Supervisor
Long Hill
572 Essex Street
Beverly, MA 01915
617-927-1391

Andover-North Andover Management Unit

Stephen E. McMahon,
Superintendent
5 Wood Lane
North Andover, MA 01845

Marcel L. LaJeunesse,
Maintenance

Stevens-Coolidge Place

Andover Street
North Andover, MA 01845

Katherine C. Osgood,
Hostess
Vera S. Warwick,
Hostess

Cape Ann Management Unit

Crowninshield Island

James H. Magee,
Warden

Halibut Point Reservation

Elinor A. Silva,
Warden

Long Hill

572 Essex Street
Beverly, MA 01915

Larry J. Simpson
Superintendent
Peter Pinciario,
Landscape Foreman

Misery Islands Reservation

David A. Ryan,
Superintendent

Ipswich Management Unit

Michael S. Gormley,
Superintendent
200 Argilla Road
Ipswich, MA 01938

Richard T. Crane, Jr. Memorial Reservation

Edward F. Paquin,
Maintenance Supervisor
Harry L. Mears,
Ranger

Robert A. Kovacs,
Landscape Supervisor
Walter J. Dembowski,
Jr.

Beach Manager
William H.

Cruikshank,
Refreshment Stand Manager

Robert Chambers,
Chief of Security

Cornelius & Miné S. Crane Wildlife Refuge

Walter A. Prisby,
Refuge Manager
Walter R. Swan,
Ranger
Elizabeth Ann Rizzotti,
Wildlife Technician

Castle Hill Foundation

Argilla Road
P.O. Box 228
Ipswich, MA 01938

Deborah Stone,
General Manager
Michael P. Micinowski,
Program Director

Stockbridge Management Unit

James R. Dodge,
Superintendent
The Mission House
Stockbridge, MA 01262

Carol Dunlop Patten,
Administrator
Ellen Molloy,
Administrator/Secretary
Joshua Burch,
Maintenance

Colonel John Ashley House

Ashley Falls, MA 01222

Caroline B. Boutard,
Head Hostess

Bartholomew's Cobble

Anthony Boutard,
Warden-Naturalist

Windsor Management Unit

Warren A. Drew,
Superintendent
Notchview Reservation
Windsor, MA 01270

David Plante,
Maintenance

William Cullen Bryant Homestead

Luther Shaw Road
Cummington, MA 01026

Bruce W. Harrison,
Warden
Margaret Ann
Aeschback,
Head Hostess

Chesterfield Gorge
Wilfred A. Lapointe,
Warden

Central Management Region

Philip A. Truesdell,
Superintendent
Post Office Box 8
Leominster, MA 01453

Redemption Rock

Joseph H. O'Brien, Sr.,
Warden

Doane's Falls

Jonathan P. Colby,
Warden

Southeast Management Region

Thomas S. Foster,
Regional Supervisor
23 Downing Street
Hingham, MA 02013
617-749-7644

Concord Management Unit

The Old Manse
Monument Street
Concord, MA 01742
Mrs. Margaret A.
Laible
Administrator

Medfield Management Unit

Stephen E. Bassett,
Superintendent
Rocky Woods
Reservation
Hartford Street
Medfield, MA 02052

Robert DeCamp,
*Assistant
Superintendent*

South Shore Management Unit

Albert Yalenezian,
Superintendent
Herbert B. Marsh,
Maintenance
Stephen Yonaitis,
Maintenance

**World's End
Reservation**
Thomas J. Sullivan
Chief Warden
Joseph Lincoln,
Warden
Earl Mable,
Warden
Raymond P. Waters,
Warden
John Grassl

**Lowell Holly,
Reservation**
William E. Mullin, Jr.,
Warden

Western Management Region

Stanley I. Piatczyc,
Regional Supervisor
Box 115
Stockbridge, MA 01262
413-298-3239

Martha's Vineyard Management Region

Chappaquiddick Management Unit

Robert H. Fountain,
Superintendent
Chappaquiddick Island
SR 156
Edgartown, MA 02539

Chilmark-West Tisbury Management Unit

Paul Hotz,
Ranger-Caretaker

Nantucket Management Region

**Coskata-Coatue
Wildlife Refuge**
Nantucket, MA 02554

Richard J. Bellevue,
Refuge Manager

*An early 19th century
English tinware egg coddler is
part of the collection of the
Old Manse, Concord, which
was catalogued and
photographed this year.*



Charter¹

Section 1. Frederick L. Ames, Philip A. Chase, Christopher Clarke, Charles R. Codman, Elisha S. Converse, George F. Hoar, John J. Russell, Leverett Saltonstall, Charles S. Sargent, Nathaniel S. Shaler, George Sheldon, William S. Shurtleff, George H. Tucker, Francis A. Walker, George Wigglesworth, their associates and successors, are hereby made a corporation by the name of **The Trustees of Reservations**², for the purpose of acquiring, holding, arranging, maintaining, and opening to the public, under suitable regulations, beautiful and historic places and tracts of land within this Commonwealth, and acquiring, holding, maintaining and enforcing such conservation and preservation restrictions, easements and other interests in land, water areas and structures as it deems appropriate and in the public interest, in the manner and to the extent permitted by law³, with the powers and privileges and subject to the duties set forth in chapter one hundred and fifteen of the Public Statutes and in such other general laws as now are or hereafter may be in force relating to such corporations; but said corporation shall have no capital stock.

Section 2. Said corporation may acquire and hold by grant, gift, devise, purchase, or otherwise, real estate such as it may deem worthy of preservation for the enjoyment of the public, but not exceeding one million dollars in value, and such other property, both real and personal, as may be necessary or proper to support or promote the objects of the corporation, but not exceeding in the aggregate the further sum of ten million dollars⁴.

Section 3. All personal property held by said corporation, and all lands which it may cause to be opened and kept open to the public, and all lands which it may acquire and hold with this object in view, shall be exempt from taxation, in the same manner and to the same extent as the property of literary, benevolent, charitable, and scientific institutions incorporated within this Commonwealth is now exempt by law; but no lands so acquired and held and not open to the public shall be so exempt from taxation for a longer period than two years. Said corporation shall never make any division or dividend of or from its property or income among its members.

Section 4. This act shall take effect upon its passage.

¹Originally enacted by the Massachusetts General Court, Chapter 352, Acts of 1891.

²The name **The Trustees of Public Reservations** was changed to **The Trustees of Reservations** by vote of the Corporation at its meeting on January 20, 1954. Name changed by Act of Legislature on February 4, 1954.

³In accordance with Section 10 of Chapter 180, Massachusetts General Laws, the provisions relating to conservation and preservation restrictions, etc. were added to the purposes of **The Trustees of Reservations** by vote of the Corporation at a special meeting on April 21, 1971.

⁴In accordance with the provisions of Chapter 819, Acts of the General Court 1971, The Trustees of Reservations may hold both real and personal property in an unlimited amount.

Officers 1891-1981

President	George F. Hoar	1891-1904	Wm. Roger Greeley	1957-1959
	Charles W. Eliot	1905-1926	Laurence M. Channing	1960-1964
	George Wigglesworth	1926-1930	Charles R. Strickland	1965-1970
	Charles S. Rackemann	1930-1933	Charles E. Mason, Jr.	1971-1976
	Herbert Parker	1933-1938	John M. Woolsey, Jr.	1977-1980
	Robert Walcott	1938-1956	David C. Crockett	1980-
Vice-President	William S. Shurtleff	1891-1895	Amelia Peabody	1958-1964
	George Sheldon	1896-1916	Charles E. Mason, Jr.	1965-1970
	John S. Ames	1917-1920	John M. Woolsey, Jr.	1971-1976
	George Wigglesworth	1922-1926	David C. Crockett	1977-1980
	Henry P. Walcott	1926-1932	Augustus P. Loring	1977-1980
	Robert Walcott	1932-1938	Mrs. William C. Wigglesworth	1977-1980
	Henry M. Channing	1938-1950	Mrs. I.W. Colburn	1980-
	Wm. Roger Greeley	1951-1957	Henry R. Guild, Jr.	1980-
	Laurence B. Fletcher	1957-1958	John M. Woolsey, Jr.	1980-
Treasurer	George Wigglesworth	1891-1920	Augustus P. Loring	1954-1961
	John S. Ames	1921-1939	Richard L. Frothingham	1962-1967
	Allan Forbes	1940-1949	Augustus P. Loring	1968
	Francis E. Frothingham	1949-1954	Richard L. Frothingham	1969-1974
	Edward L. Bigelow	1954	H. Gilman Nichols	1975-1981
			Augustus P. Loring	1981-
Secretary	Charles Eliot	1891-1893	Henry M. Channing	1926-1936
	Henry R. Shaw	1894	Laurence B. Fletcher	1937-1958
	John Woodbury	1894-1924	Arthur H. Phillips	1959-1966
	Charles W. Eliot, II	1925-1926	Henry R. Guild, Jr.	1967-1980
			Preston H. Saunders	1980-
Chairman of the Standing Committee	Philip A. Chase	1891-1893	Maurice M. Osborne	1956-1958
	Charles Eliot	1894-1897	Charles E. Mason, Jr.	1958-1965
	Philip A. Chase	1897-1903	Laurence M. Channing	1965-1967
	Henry P. Walcott	1903-1926	John M. Woolsey, Jr.	1967-1969
	Charles S. Rackemann	1926-1933	Augustus P. Loring	1969-1975
	Charles S. Bird	1933-1956	Thomas L.P. O'Donnell	1975-1976
			Theodore Chase	1976-
Administration	Charles W. Eliot, II	Field Secretary		1924-1926
	Bradford Williams	Field Secretary		1934-1938
	Laurence B. Fletcher	Executive Secretary		1929-1958
	Loring Conant	Executive Secretary		1958-1968
	Gordon Abbot, Jr.	Director		1967-

History of the Trustees of Reservations

In 1890, long before the present national interest in the environment, a young landscape architect returned from study in Europe with a deepening concern for the need to preserve the natural beauty and historic sites of his community.

Early that year, Charles Eliot (1859-1897), just 31 years old and son of Charles W. Eliot, then President of Harvard University, proposed the establishment of an organization "empowered to hold small and well distributed parcels of land . . . just as the Public Library holds books and the Art Museum pictures for the use and enjoyment of the public."

The Trustees of Reservations was incorporated by the Massachusetts General Court a year later (Chapter 352, Acts of 1891) to hold and maintain for the public, under suitable rules and regulations, "beautiful and historical places and tracts of land within this Commonwealth."

The Trustees of Reservations is custodian for over 65 properties from Berkshire County to Cape Cod, Martha's Vineyard and Nantucket. They total nearly 20,000 acres. It also holds over 50 conservation restrictions protecting an additional nearly 5,000 acres.

The extraordinary collection of these "beautiful and historical places" is virtually a Museum of the Massachusetts Landscape.

The Trustees of Reservations preserves magnificent examples of an earlier countryside; rolling fields and pastures, stone fences, colonial farmhouses and barns, as well as "finely characterized works of nature"—brooks, rivers and waterfalls, glens and chasms, forest and swamp lands, and precious areas still wild—ocean beaches and sand dunes, ferns and wildflower communities, bogs, mountain tops, shorebird rookeries, deer runs, deep woodlands where bear roam and ponds are still inhabited by beaver, muskrat and otter.

There are also outstanding examples of the formal landscape—great houses and their gardens, sweeping lawns and statuary, terraces and courtyards, stately shade trees, shrubs and flowers. Many properties have unique distinction as a part of America's literary and historic past.

Three are National Historic Landmarks, one a National Natural Landmark. Others are listed on the National Register of Historic Places.

The Trustees of Reservations is a privately-administered, charitable corporation independent of government. As a non-profit organization, it relies for support entirely upon voluntary giving, membership subscription, grants and legacies, income from endowments and admission fees.

The Trustees of Reservations acquires property by gift, bequest or purchase. Each gift of land is usually accompanied by a significant financial contribution which endows the property and provides income essential to meet the continuing costs of its management and protection.

Gifts of either land (at fair market value) or money qualifies for applicable Federal income tax deductions. The Trustees of Reservations in the same manner acquires conservation restrictions or easements which restrict the use of land in order to maintain its natural, scenic and open condition while leaving its ownership.

Organization

The governing board of the Trustees of Reservations is its 14-member Standing Committee which, with members of an Advisory Council, meets monthly. The officers of the organization and members of the Standing Committee are elected annually by members of the corporation, 150 persons traditionally called "Trustees."

The staff, divided between General Headquarters and six management regions, totals over 40 full-time employees. For many Reservations there is a Local Committee. Its members, usually residents of the area, provide valuable advice and voluntarily assist in the management and protection of the property.

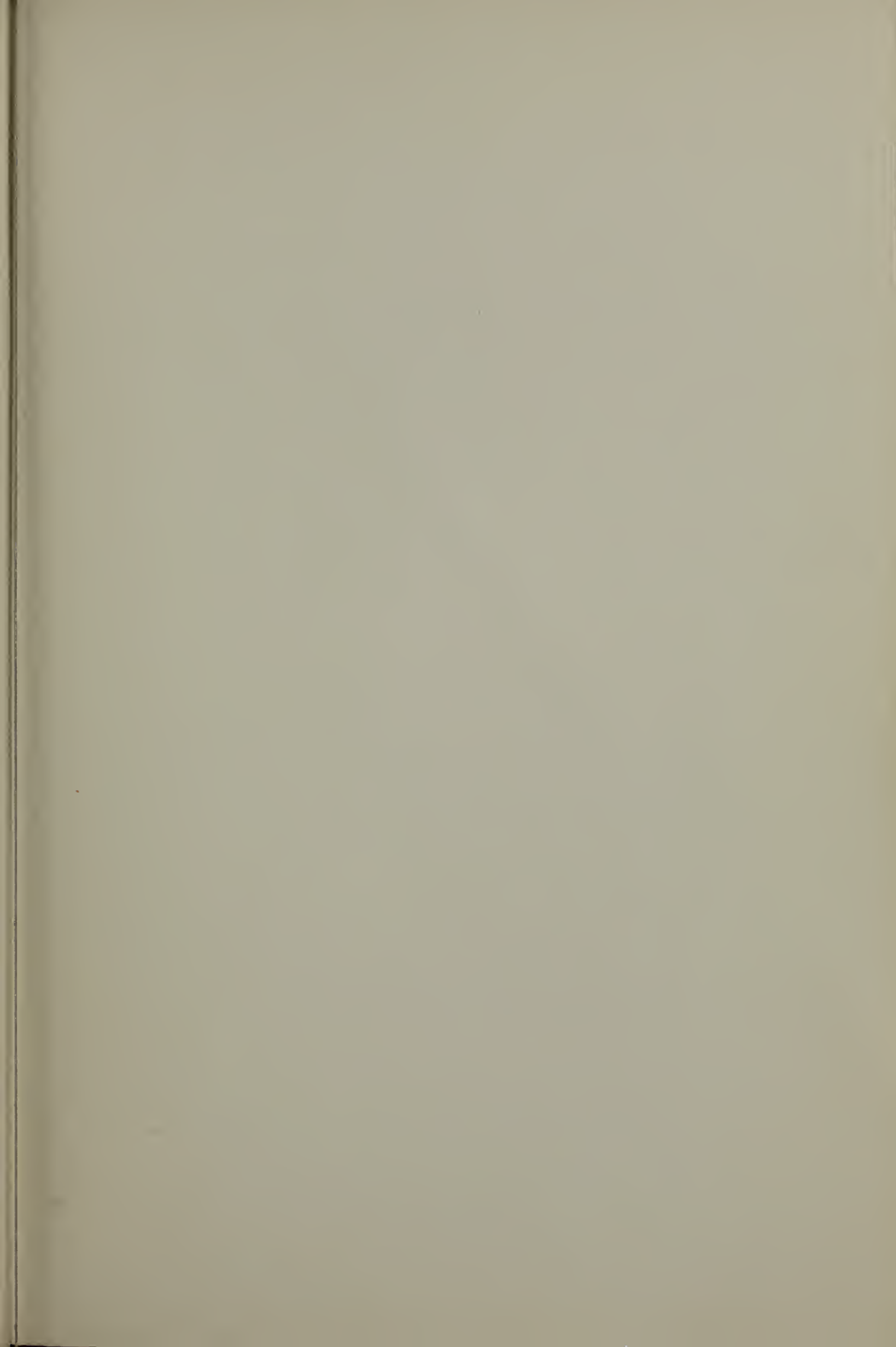
Membership

The Trustees of Reservations encourages membership and has over 3,000 active members on its rolls. Information on current membership rates may be obtained from staff at many of the properties or from General Headquarters at 224 Adams Street, Milton, MA 02186.

Membership benefits include

- An attractive membership decal and a membership card which entitles you to free admission at historic house museums and at many other properties of the Trustees of Reservations.
- Savings on the purchase of ticket books at Crane Beach, Richard T. Crane, Jr. Memorial Reservation, Ipswich and on the purchase of Family and Individual Season Tickets at Rocky Woods, Medfield.
- A 48-page, illustrated Guide to Properties of the Trustees of Reservations which includes descriptions of each property, maps and travel directions as well as a fascinating history of the organization itself.
- A regular Newsletter which tells about the Trustees of Reservations and its activities; invitations to Field Days and Outings, Special Events and Lectures, and an Annual Report, a publication issued yearly since 1892 which provides a summary of the year's accomplishments, financial statements and the names of members and contributors.
- And, most importantly, the satisfaction of knowing that you are a part of a remarkable crusade to preserve the charm and character of the countryside and its special places of natural, cultural and scientific interest.

Members of The 1891 Society (gifts of \$1,000 or more) receive all the benefits above and are invited to special outings or events designed to provide closer ties between Trustees of Reservations and its major benefactors.





**The Trustees
of Reservations**

224 Adams Street
Milton, Massachusetts
02186

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